

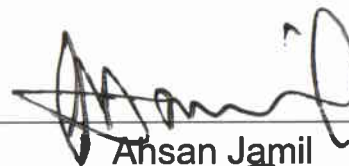


Certificate of Membership

July 2020 – June 2021

Faysal Bank Limited is a Corporate member of
Pakistan Institute of Corporate Governance, and is entitled to the full
benefits & privileges of such membership.

Membership No. BCF-08-0809

A handwritten signature in black ink, appearing to read 'Ansan Jamil', is written over a horizontal line.

Ansan Jamil
President & CEO